

# Outokumpu's transformation

A business process-driven approach aligns testing with goals, boosting efficiency and reducing risks.

Outokumpu faced challenge of integrating numerous legacy systems due to significant acquisitions and global expansion. To address this, they prioritized robust test planning from the start of their SAP and systems transformation journey in 2016.

They needed an independent testing partner with expertise in large SAP projects and the ability to scale according to their complex IT landscape. They chose Sogeti for our QE&T expertise – we provided a comprehensive test strategy, and a flexible, business-driven methodology tailored for Outokumpu's global transformation program.

Sogeti streamlined Outokumpu's testing by integrating a new transactional backbone into their legacy systems without disrupting business. We managed all testing phases, provided tool support for automation and test management, and used methods like 'lights-out testing' to automate regression testing. We also created a comprehensive suite of end-to-end test cases, simulating real-life scenarios from quotation to payments ensuring smooth operation across all business processes.

The testing quality ensured go-lives without business interruptions in a challenging, dynamic and global environment in a multi-year program. The key factors were the continuous improvement of test management and ability to adjust to the phases of the program in an agile manner.

"Testing usually takes a lot of time and we didn't want to lock in our resources. Sogeti came in as a testing professional with their toolkit and test strategy. They were able to provide industrialized solutions depending on our needs and the complex system landscape and this took the load off our shoulders."

**Päivi Rosenberg,**  
Head of IT Development and Architecture, Outokumpu

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